

## APJ ABDUL KALAM TECHNOLOGICAL UNIVERSITY

### Scheme for Valuation/Answer Key

*Scheme of evaluation (marks in brackets) and answers of problems/key*

**EIGHTH SEMESTER B.TECH DEGREE EXAMINATION, MAY 2019**

**Course Code: CE404**

**Course Name: CIVIL ENGINEERING PROJECT MANAGEMENT**

Max. Marks: 100

Duration: 3 Hours

#### PART A

*Answer any two full questions, each carries 15 marks.*

Marks

- 1 a) Explanation of steps such as Conception, Preliminary Design, Feasibility, DPR, Tendering..... Completion. The different stages could be presented in different formats. (8)
- b) Resources code – use (2 marks) (7)  
Manpower, materials, equipment and other direct resources code (5 marks)
- 2 a) Any three advantages of networks over bar charts (5)

b) (10)

Activity	Expected time ( $t_e$ )	Variance ( $\sigma^2$ )
A	4.83	
B	5.83	1.36
C	4.67	
D	6.33	1.0
E	5.83	
F	6.83	2.25
G	4.83	
H	8.16	2.25

Network (AoA/AoN) (2 marks)

Expected time for each activity (1/4 marks  $\times$  8 values=2 marks)

Expected project completion time = 27.15 days = 28 days (2 marks)

Variance = 6.86 (2 marks)

Critical Path B-D-F-H (2 marks)

- 3 a) Network (AoA/AoN) (2 marks) (15)  
Before crashing:  
Total project duration: 18 weeks (1 mark)

Critical Path: A-C-E (1 mark)

Total Project Cost (direct cost + indirect cost) = Rs.91,700 (2 marks)

Crashing is to be done for 5 days to get the minimum cost. Activity C is crashed for the first three days, and activity E is crashed for the next two days. On the sixth day, activities A and B may be crashed, but minimum cost occurs on the 13th day (Entire crashing process: 5 marks)

After crashing:

Minimum Cost = Rs. 84,950 (2 marks)

Optimum duration = 13 weeks (2 marks)

Preferably indicated with a graph of time vs. cost.

### PART B

*Answer any two full questions, each carries 15 marks.*

- 4 a) Any 7 claims with proper description (7)
- b) Any three advantages of arbitration (4 marks) and any three disadvantages of arbitration (4 marks) (8)
- 5 a) Direct cost = direct materials cost + direct labour cost + other direct expenses (7)  
(Explain each) (6 marks)  
Graph showing the behaviour pattern (1 mark)
- b) Any 4 problems with proper explanation (2 marks each) (8)
- 6 a) Mention at least five (5 marks) (5)
- b) Explanation (5 marks) (5)
- c) Architectural components: Hardware, software (2.5 marks), Infrastructure components: operators, functions (2.5 marks) (5)

### PART C

*Answer any two full questions, each carries 20 marks.*

- 7 a) Any five functions (5 marks) (5)
- b) EOQ – explanation (3 marks) (5)  
Formula with terms explained (2 marks)
- c) ABC analysis – steps explained (10 marks) (10)
- 8 a) Any two types of contract (2 x 5 marks) (10)

- b) EMD – differences such as what is each, why each is collected, from whom it is collected and when each is collected (5 marks) (5)
- c) Measurement book – use of M book (3 marks) (5)  
Format of M book (2 marks)
- 9 a) TQM – explanation (10) (10)
- b) Discussion on any 10 measures to ensure safety (10) (10)

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